



Connecting Performance and GRC for Strategic Excellence

Navigating Change in AI-powered Future

Tor Inge Vasshus, CEO | Corporater

January 24, 2024



Tor Inge Vasshus

Founder & CEO | Corporater

Urban Legend

- 1995 -

Coast of Newfoundland, Canada



Urban Legend

- 1995 -

Coast of Newfoundland, Canada



Captain, we see a light up ahead.



Transcript of a radio conversation of a US naval ship with Canadian authorities off the coast of Newfoundland in October 1995.
Radio conversation released by the Chief of Naval Operations 10-10-95.

Urban Legend

- 1995 -

Coast of Newfoundland, Canada



Please divert your course 15 degrees to the north to avoid a collision.



We recommend YOU divert YOUR course 15 degrees to the south to avoid a collision.

Transcript of a radio conversation of a US naval ship with Canadian authorities off the coast of Newfoundland in October 1995.
Radio conversation released by the Chief of Naval Operations 10-10-95.

Urban Legend

- 1995 -

Coast of Newfoundland, Canada



This is the Captain of a US Navy ship.
I say again, divert YOUR course.



No. I say again,
YOU divert YOUR course.

Transcript of a radio conversation of a US naval ship with Canadian authorities off the coast of Newfoundland in October 1995.
Radio conversation released by the Chief of Naval Operations 10-10-95.

Urban Legend

- 1995 -

Coast of Newfoundland, Canada



THIS IS THE AIRCRAFT CARRIER USS LINCOLN,
THE SECOND LARGEST SHIP IN THE UNITED
STATES' ATLANTIC FLEET.

WE ARE ACCOMPANIED BY THREE DESTROYERS,
THREE CRUISERS AND NUMEROUS SUPPORT VESSELS.

**I DEMAND THAT YOU CHANGE YOUR COURSE 15
DEGREES NORTH, THAT'S ONE FIVE DEGREES NORTH,
OR COUNTERMEASURES WILL BE UNDERTAKEN
TO ENSURE THE SAFETY OF THIS SHIP!!!**



...

Transcript of a radio conversation of a US naval ship with Canadian authorities off the coast of Newfoundland in October 1995.
Radio conversation released by the Chief of Naval Operations 10-10-95.

Urban Legend

- 1995 -

Coast of Newfoundland, Canada



This is a lighthouse.
Your call.



Transcript of a radio conversation of a US naval ship with Canadian authorities off the coast of Newfoundland in October 1995.
Radio conversation released by the Chief of Naval Operations 10-10-95.

Moral of the Story

Even large, reputable, tech-intelligent organizations can lose a sight of things and fail to make a good judgment.

The story highlights the danger of making assumptions without having all the facts and serves as a reminder of the importance of proper communication, humility, and the need to assess situations accurately before reacting.

Major Corporate Scandals and Crises



**Siemens
Bribery Scandal**
2008

The Siemens Bribery Scandal involved the company paying over \$1.4 B in bribes for global contracts, resulting in over \$1.6 B in fines and penalties.



**Deepwater Horizon
Oil Spill**
2010

The Deepwater Horizon oil spill occurred when an explosion on BP's offshore drilling rig led to a massive oil leak in the Gulf of Mexico, becoming one of the worst environmental disasters in U.S. history.



**Theranos
Scandal**
2015

Theranos, a biotech company, falsely claimed to have developed revolutionary blood-testing technology leading to criminal charges against the company's leadership for massive fraud.

Major Corporate Scandals and Crises



**Wells Fargo
Fake Accounts Scandal**
2016

Wells Fargo bank employees created millions of unauthorized accounts and credit cards without customers' knowledge to meet aggressive sales targets, resulting in legal actions and significant reputational damage.



**Equifax
Data Breach**
2017

Massive cybersecurity breach exposing sensitive personal information of nearly 147 million people, including social security numbers, birth dates, and other personal information.



**The Boeing 737 MAX
Crisis**
2019

The Boeing 737 MAX Crisis involved two fatal crashes due to flaws in its MCAS system, leading to a global grounding of the fleet and significant scrutiny of Boeing's safety practices and regulatory oversight.

Major Corporate Scandals and Crises

- CONSEQUENCES -

- Financial penalties
- Legal consequences
- Damaged reputation
- Loss of market share position
- Management overhaul
- Increased scrutiny
- Regulatory changes
- Investor distrust
- Operational distrust
- Compromised culture
- Supplier and Partner relations strain
- Trade restrictions
- Loss of customer trust
- Employee morale and retention issues
- Impact on future business opportunities
- Long-term recovery efforts
- ++

Why is it that these large corporations were not able to prevent these situations from happening?

Navigating Business Challenges



Navigating Business Challenges

Challenges need to be managed from **Performance Perspective** to **Maximize Creating Value**



Challenges need to be managed from **Risk and Compliance Perspective** to **Minimize Losing Value**

Navigating Business Challenges

Organizations are constantly pressured to become:

- more efficient,
- more secure,
- more agile,
- more resilient,
- more profitable,
- more sustainable, etc.



Navigating Business Challenges

Organizations are constantly pressured to become:

- more efficient,
- more secure,
- more agile,
- more resilient,
- more profitable,
- more sustainable, etc.



How can you keep your organization prepared and on course towards strategic excellence?



5 Key Tools for Navigating Business Challenges



Navigating Business Challenges

- THE TOOLS -

1. Competence

- Knowledgeable and committed staff that possess the skills, abilities, and expertise required to effectively perform their roles and responsibilities



Navigating Business Challenges

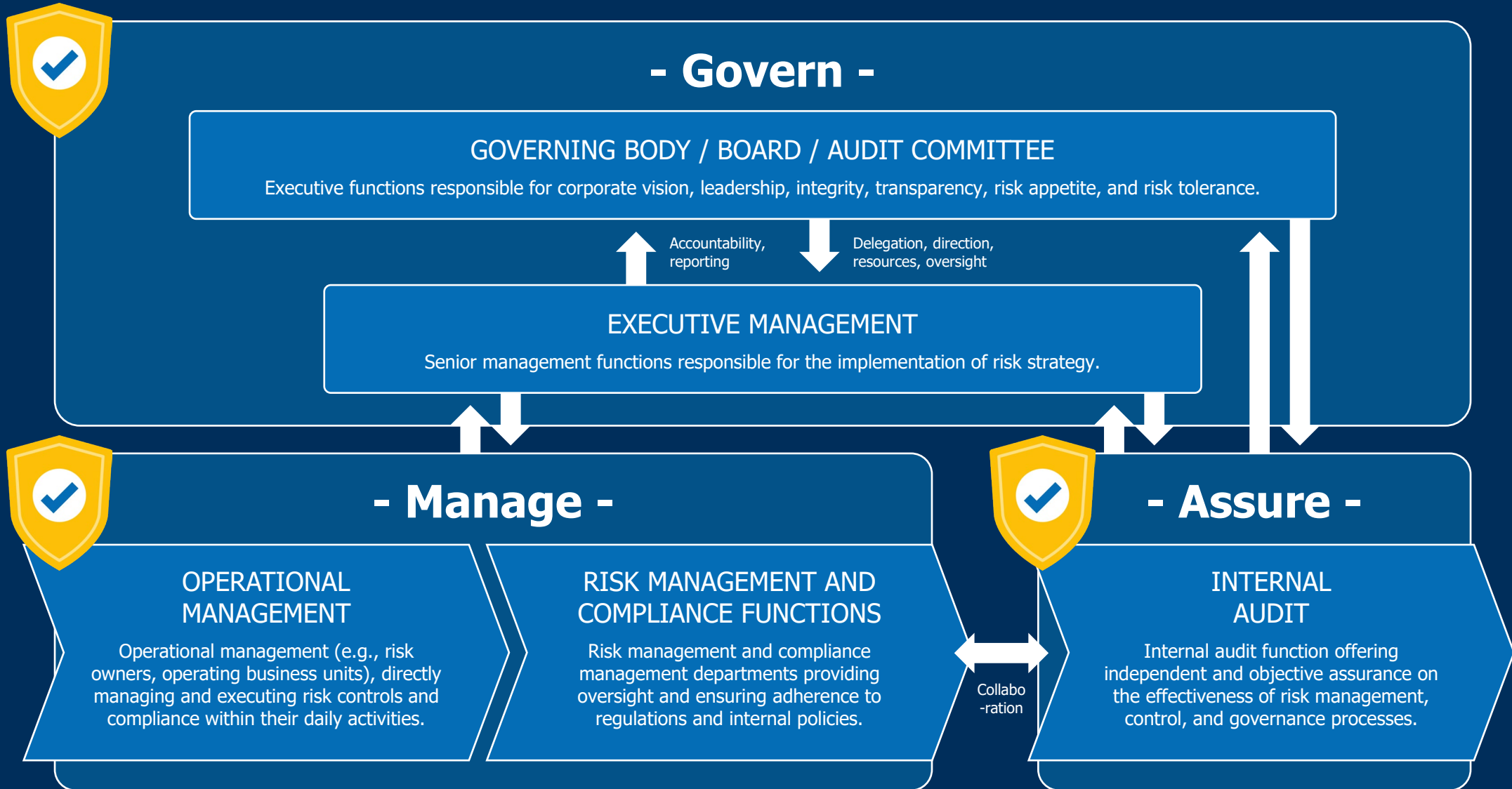
- THE TOOLS -

2. Govern-Manage-Assure Lines of Responsibility

- Framework used by enterprise organizations to establish a structure for separate lines of responsibility and accountability
- It clearly outlines functions responsible to:
 - **Govern** – Governance / Strategy
 - **Manage** – Management / Execution
 - **Assure** – Assurance / Audit



Govern-Manage-Assure Lines of Responsibility



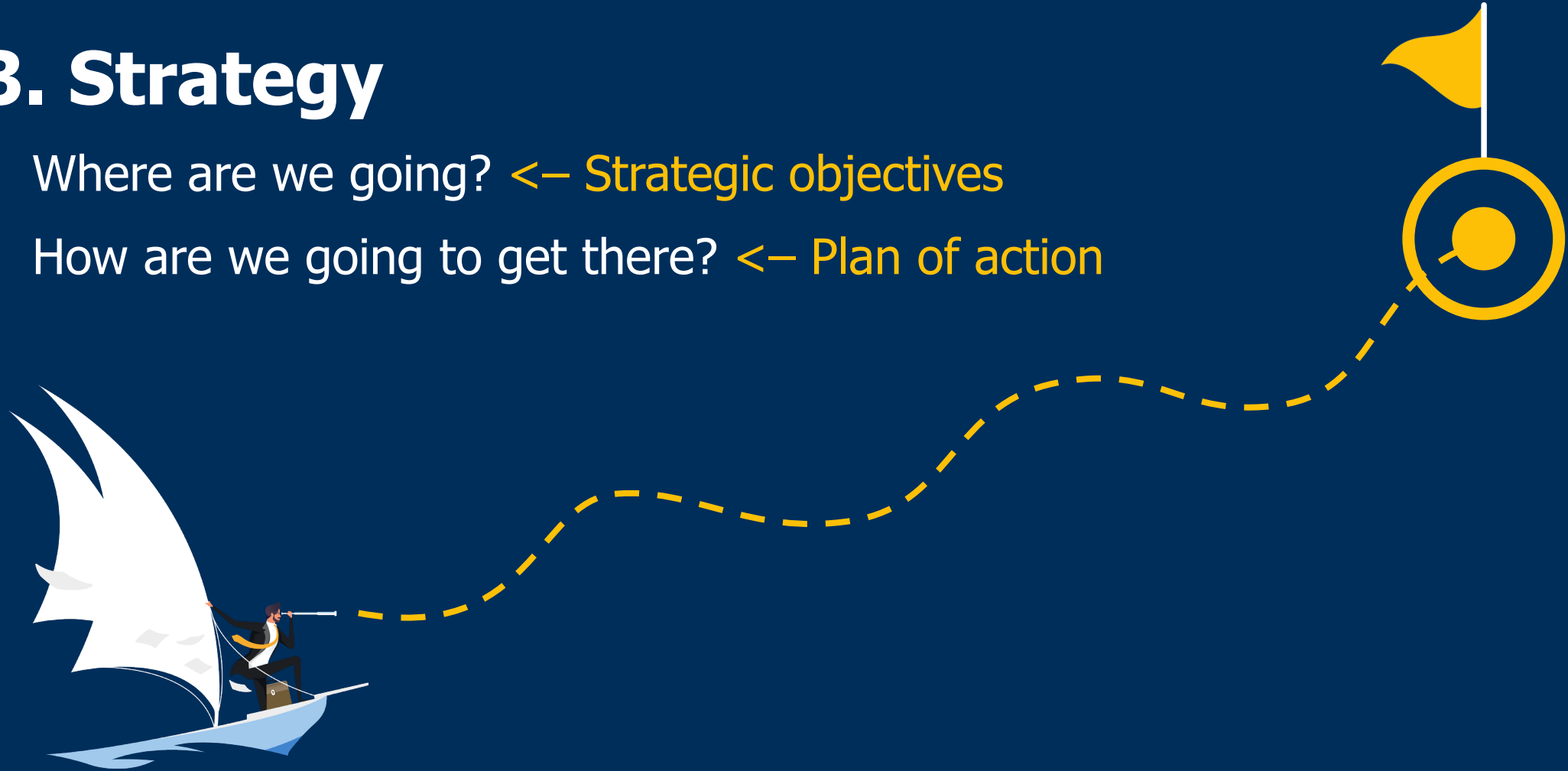
EXTERNAL AUDIT AND REGULATORS


Navigating Business Challenges

- THE TOOLS -

3. Strategy


- Where are we going? ← Strategic objectives
- How are we going to get there? ← Plan of action





"You can't manage
what you can't
measure."

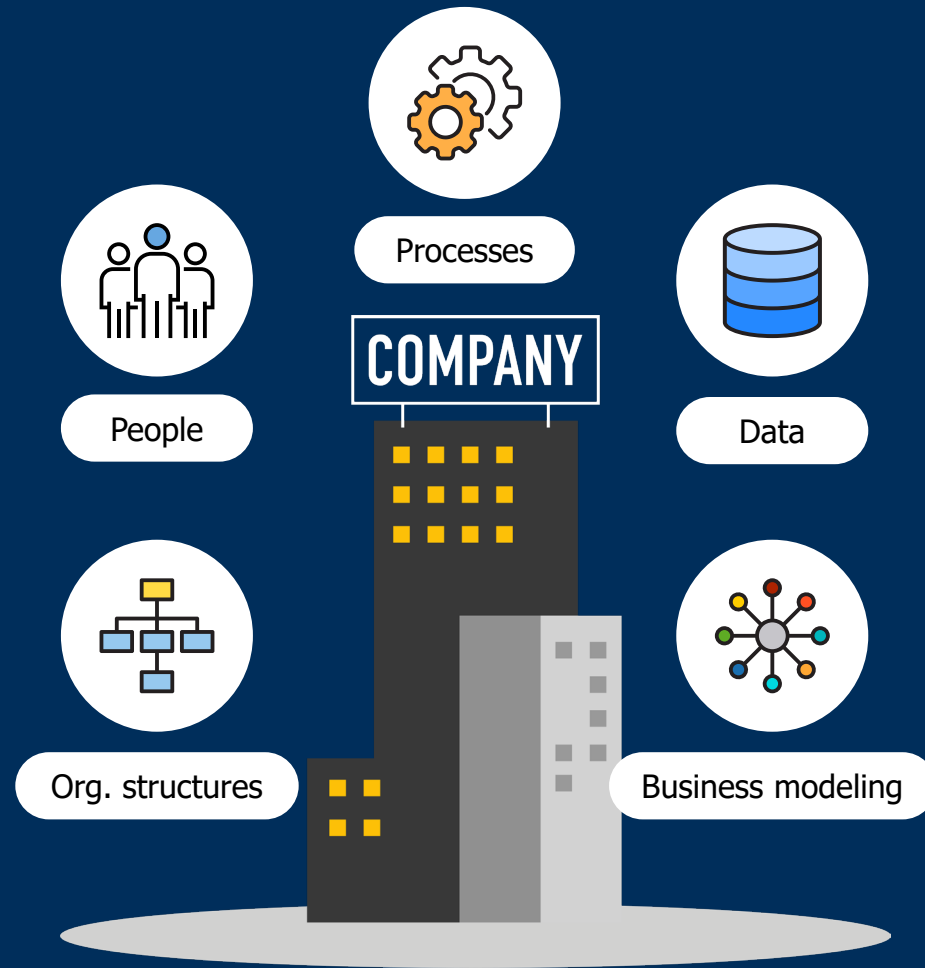
Peter F. Drucker



"You can't manage
what you can't
describe."

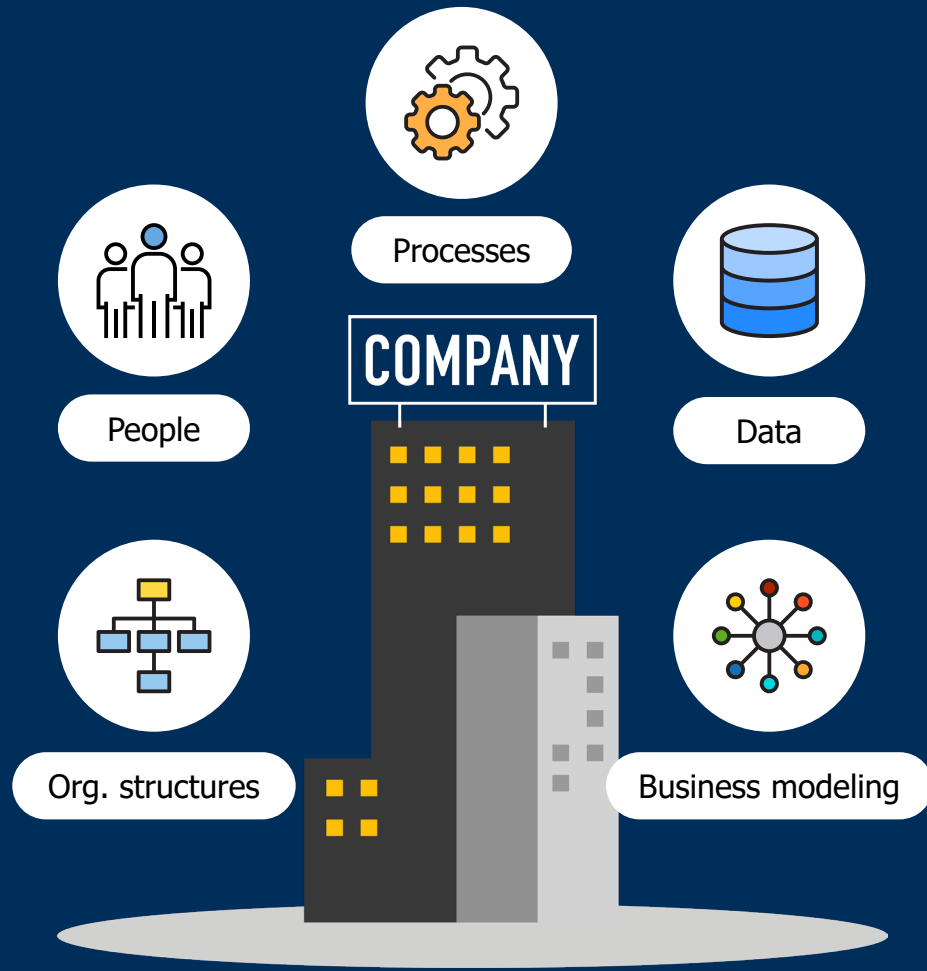
Tor Inge Vasshus

Digital Twin of an Organization

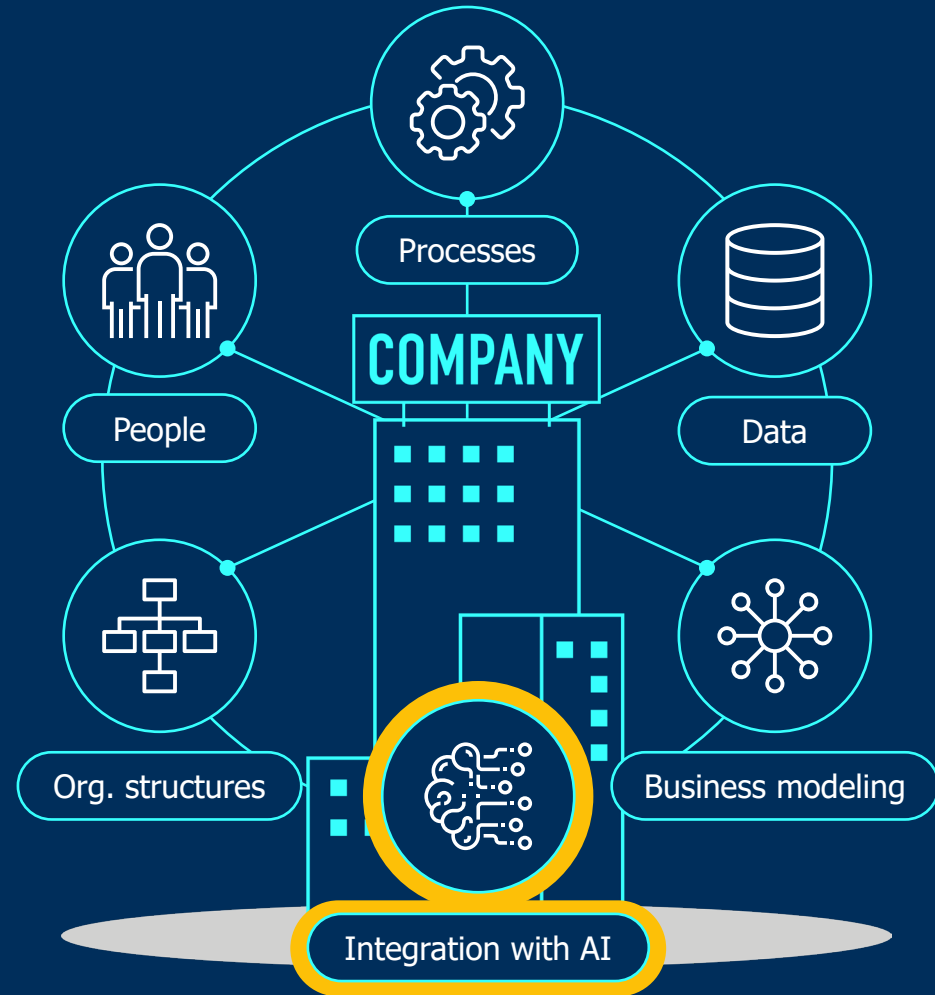


Physical Organization

Digital Twin of an Organization



Physical Organization



Digital Twin of an Organization

Corporater is listed as a Representative Vendor in 2021 **Gartner**[®] Market Guide for Technologies Supporting a Digital Twin of an Organization



Navigating Business Challenges

- THE TOOLS -

4. GPRC Overview

Holistic oversight of:


- **Governance** <- Govern your business
- **Performance** <- Manage performance
- **Risk** <- Address risks
- **Compliance** <- Assure compliance

Enabling us to continuously steer course towards our strategic goals and objectives.



Corporater G[P]RC Framework

Efficiently Govern, Manage, and Assure your **Performance**, Risk, and Compliance

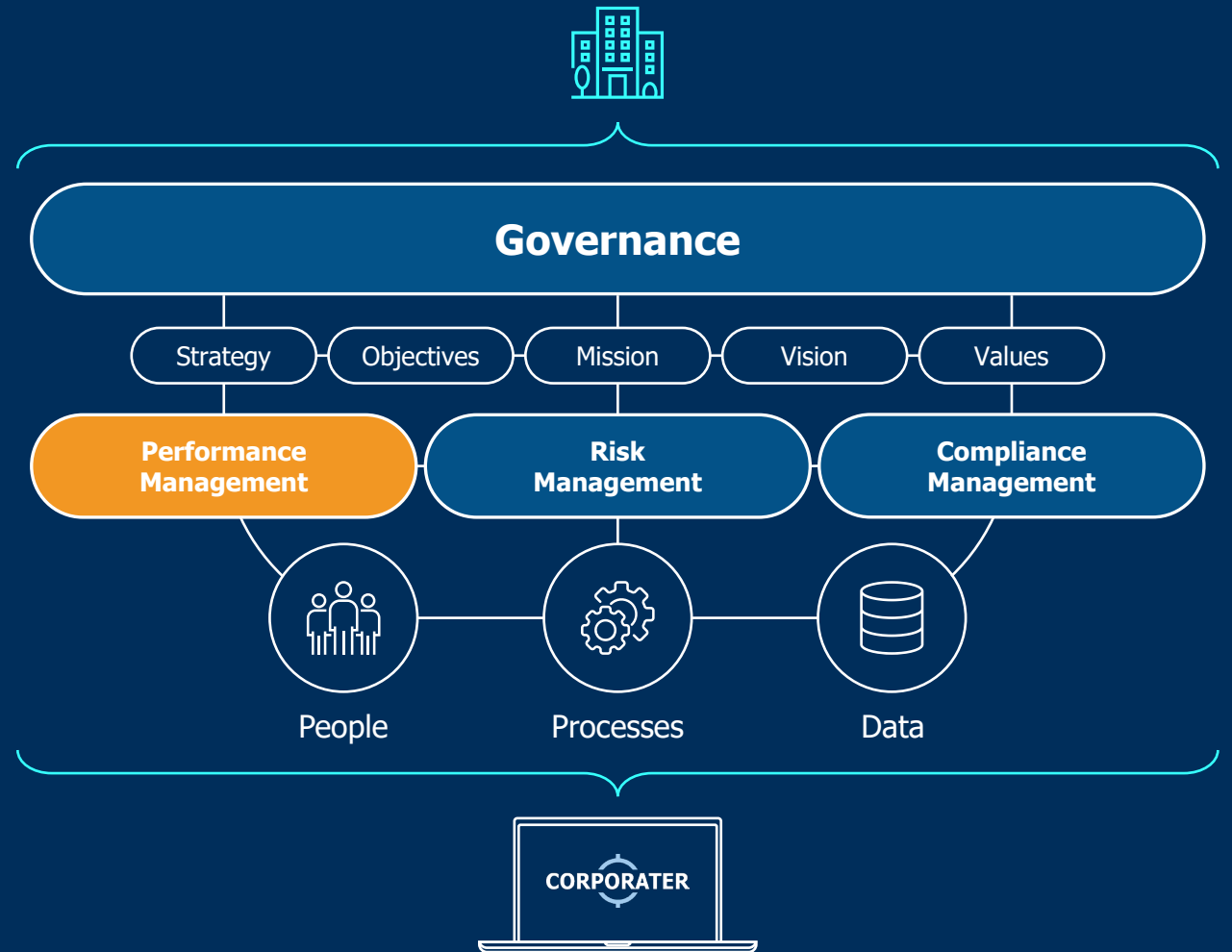
 CORPORATER GPRC Matrix	P Performance	R Risk	C Compliance
G Govern 	<ul style="list-style-type: none"> • Ambition level • Targets • Objectives • Strategic direction 	<ul style="list-style-type: none"> • Risk context • Risk appetite • Risk strategy 	<ul style="list-style-type: none"> • Policies • Objectives • Responsibilities
M Manage 	<ul style="list-style-type: none"> • Performance of your business • Performance of your employees 	<ul style="list-style-type: none"> • Risk identification • Risk assessment • Risk treatment • Risk reporting 	<ul style="list-style-type: none"> • Manage regulatory change & compliance • Org. program mgmt. • Internal controls
A Assure 	<ul style="list-style-type: none"> • Benchmarking • Operational audit • Continuous improvement 	<ul style="list-style-type: none"> • Risk control self-assessment • Effectiveness of internal controls 	<ul style="list-style-type: none"> • Internal audit • External audit • Continuous improvement

Navigating Business Challenges

- THE TOOLS -

5. Technology that can support you on your journey

- Create a digital twin of your organization
- Interconnect your people, processes, and data
- Align performance with strategy, objectives, mission, vision, and values
- Manage risk
- Assure compliance
- Govern your business as a connected enterprise



Navigating Business Challenges

- TOOLS SUMMARY -

1. Competence

2. Govern-
Manage-
Assure
Lines of
Responsibility

3. Strategy

4. GPRC Overview

5. Technology that
can support you
on your journey





5 Key Tools for Navigating Business Challenges





What does it look
like **in reality**?

1. Competence

The screenshot shows the Corporater website interface. At the top, there is a navigation bar with 'CORPORATER', 'BUSINESS HQ', and 'MY PAGE'. The main content area features the text 'Corporater Business-integrated GPR System'. Below this, there are several circular profile pictures of staff members. Some of the visible text on the page includes 'Information Security', 'Requirements', 'External Regulations', 'Libra', and 'ing'. The website has a clean, modern design with a light blue and white color scheme.

1. Competence

Home

CORPORATER BUSINESS HQ MY PAGE

January 2024

Home

Corporater

Business-integrated GPRC System

- Executive Dashboard
- Strategy Management
- Performance Management
- Risk Management
- Compliance Management
- Internal Audit
- Information Security
- Control Requirements
- External Regulations
- Libraries
- Reporting
- My Page**

1. Competence


CORPORATER BUSINESS HQ MY PAGE

My Page > My Page

My Page

My Page Risks

MY PROFILE



MY RISKS

RISK FOR	RISK CATEGORY
Lack of data integrity	Data
Lack of compliance culture	Compliance
No demand for product	Technology
Non-compliance with tech...	Strategy

MY PROJECTS

NAME	PROGRESS	STATUS	START DATE	END DATE
EcoRevolution Development	95%	●	Apr 7, 2023	Dec 12, 2024
Renewable Energy Quest	80%	●	Oct 21, 2023	Mar 4, 2024
Skyline Urban Renewal	50%	●	Jun 7, 2023	Feb 18, 2024
NextGen Tech Evolution	60%	●	Jun 1, 2023	Dec 2, 2024

MY AUDITS

NAME	AUDIT TYPE
Internal revision project...	Group internal audit
IT audit project	IT Audit
Group X internal audit	Group internal audit
Group Y internal audit	Group internal audit

MY AUDIT PROJECTS / INITIATIVES

NAME	PROGRESS	STATUS	START DATE	END DATE
Risk-based fieldwork	50%	●	Mar 5, 2023	Nov 10, 2024
Test of effectiveness of controls	80%	●	Nov 14, 2023	Feb 1, 2024
Information gathering	95%	●	Aug 4, 2023	Jul 3, 2024
Conduct risk field work	60%	●	Sep 20, 2023	Sep 24, 2024

MY INFO

FIRST NAME: David
LAST NAME: Walter
EMAIL: walter@company.com
MEMBERSHIP: Team Alfa
MY ROLE(S): Admin

MY INCIDENTS

NAME	CASE SEVERITY
Supplier Delta incident	Minor
Suspicion of supplier cor...	Major
Inquiry XYZ	Minor
Non-compliance with...	Minor

MY INCIDENT TREATMENTS

NAME	PROGRESS	STATUS	START DATE	END DATE
Case Beta - Raise suspicion with...	95%	●	Oct 1, 2023	Mar 13, 2024
Omega X - Go through finances	60%	●	Nov 21, 2023	Feb 17, 2024
Project L - Interview external em...	50%	●	Mar 30, 2023	Nov 3, 2024
Project M6 - Investigation	80%	●	Jan 5, 2023	Jan 25, 2024

1. Competence

My Page > My Page

My Page : Risks

MY RISK PROJECTS

NAME	PROGRESS	STATUS	START DATE	END DATE
Cybersecurity Enhancement Initiative	60%	●	Jan 5, 2024	Feb 5, 2024
Operational Resilience Program	80%	●	Oct 20, 2023	Feb 17, 2024
Financial Risk Assessment Strategy	50%	●	Nov 13, 2023	Jan 17, 2024
Data Privacy Compliance Campaign	95%	●	Dec 3, 2023	Jan 24, 2024

MY RISK TREATMENTS

NAME	PROGRESS	STATUS	START DATE	END DATE
Data encryption	95%	●	Jan 3, 2024	Jan 30, 2024
Stress testing scenarios	50%	●	Jul 19, 2023	Feb 1, 2024
Implement redundant systems	80%	●	Mar 14, 2023	Feb 15, 2024
Diversify supplier base	60%	●	Nov 9, 2023	Jan 15, 2024

RISK BREAKDOWN BY CATEGORY

Category	Count
Alfa	2
Beta	5
Gamma	1
Delta	9
Epsilon	6
Zeta	4

RISK TREATMENT STATUS

Status	Percentage
Fully treated	0.00%
Treatment in progress	58.54%
Not treated	34.15%
New risks	7.32%

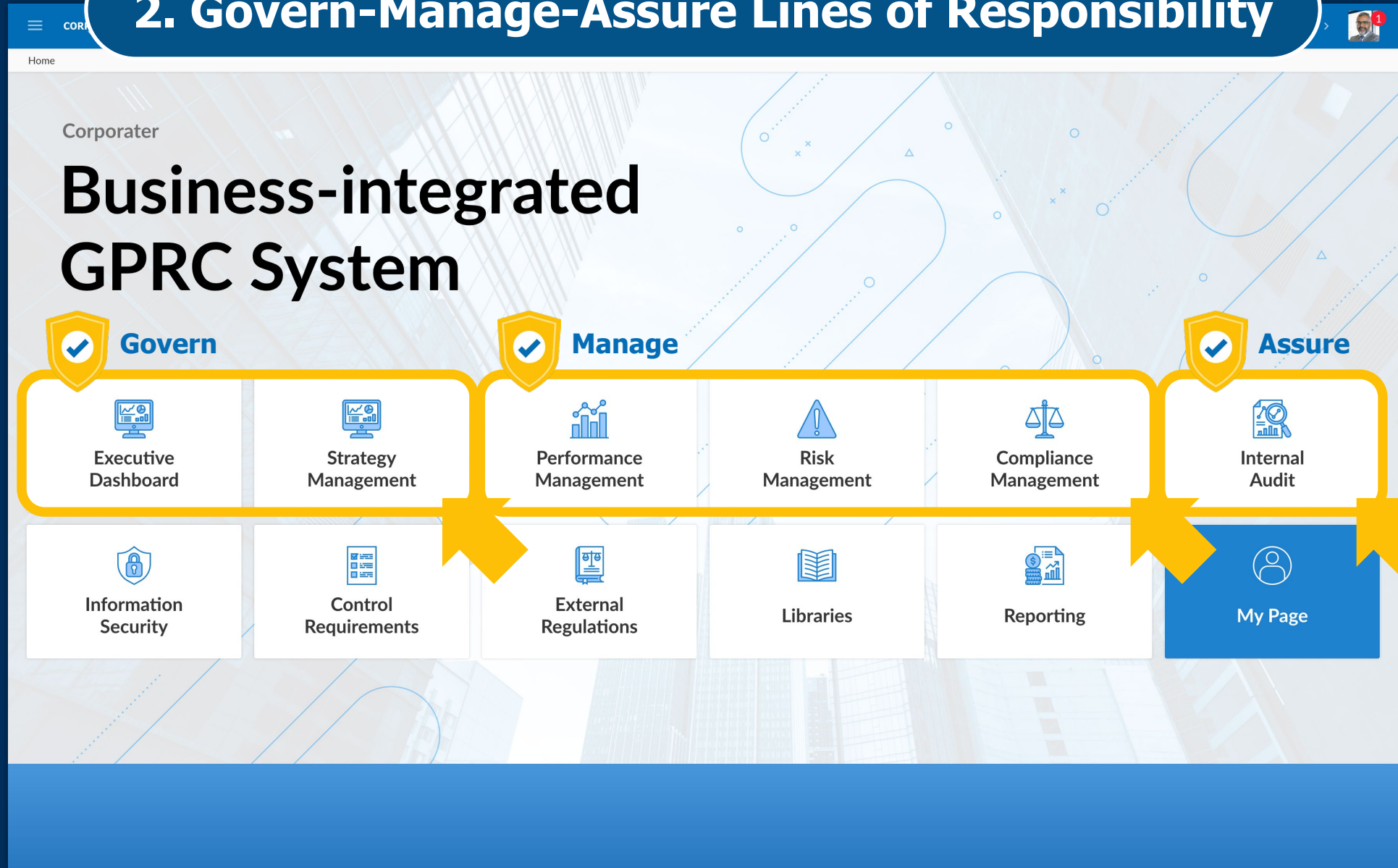
REPORTS IN PROGRESS

NAME	STATUS
Risk Report	3 - Finalize report
Board Report	3 - Finalize report
Q3 Report	3 - Finalize report

ARCHIVED REPORTS

NAME	STATUS
Q1 Report	6 - Submitted
Q2 Report	6 - Submitted

2. Govern-Manage-Assure Lines of Responsibility



3. Strategy

CORPORATER BUSINESS HQ MY PAGE

SEARCH

January 2024

Home

Corporater

Business-integrated GPRC System

- Executive Dashboard
- Strategy Management**
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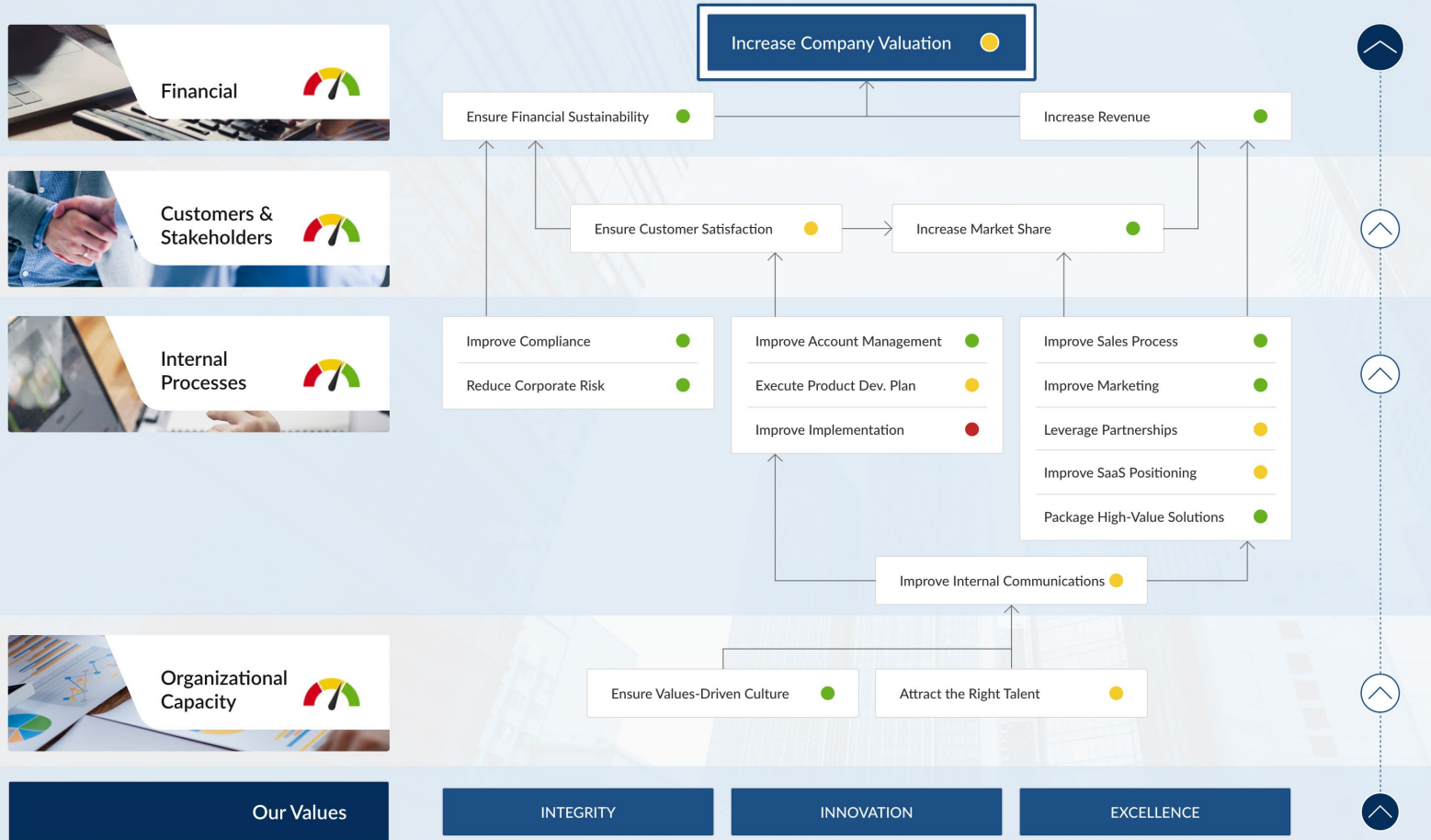
3. Strategy



Home > Strategy Management

Strategy Management

Strategy Map Integrated View Scorecard Initiatives Groups Map Reporting



ALL OBJECTIVES

NAME	STATUS
Increase Company Valuation	●
Ensure Financial Sustainability	●
Increase Revenue	●
Ensure Customer Satisfaction	●
Increase Market Share	●
Improve Compliance	●
Reduce Corporate Risk	●
Improve Account Management	●
Execute Product Dev. Plan	●
Improve Implementation	●
Improve Sales Process	●
Improve Marketing	●
Leverage Partnerships	●
Improve SaaS Positioning	●
Package High-Value Solutions	●
Improve Internal Communications	●
Ensure Values-Driven Culture	●
Attract the Right Talent	●

3. Strategy

CORPORATER BUSINESS HQ MY PAGE SEARCH January 2024

Home > Strategy Management

Strategy Management

Strategic Objectives

What are our strategic objectives?

NAME	STATUS	TREND
FINANCE		
Increase Profitability	●	↗
Ensure Financial Sustainability	●	↗
Decrease Operating Costs	●	→

Initiatives

What actions do we need to take to reach our strategic objectives?

NAME	RESPONSIBLE	PROGRESS	START DATE	END DATE	STATUS
Supplier Survey					
Agency X research project	Dan Smith	16%	Apr 28, 2023	Dec 1, 2024	●
Digitalization Program	Veronica Bates	28%	Mar 15, 2023	Oct 10, 2024	●

KPIs

How do we measure our progress?

NAME	STATUS
FCI	
NPV	●
Operating cost	●

Risks

What are the key risks?

NAME	STATUS
Currency Risk	
Increasing costs from suppliers and vendors	●

CUSTOMER

NAME	STATUS	TREND
Improve Clarity of Offering	●	↗
Improve Overall Sales	●	→
Improve Customer Satisfaction	●	↗
Improve Partner Satisfaction	●	→

NAME	RESPONSIBLE	PROGRESS	START DATE	END DATE	STATUS
Customer Survey Q1 2023					
Partner Survey Q1 2023	Rachel Davis	31%	Apr 20, 2023	Aug 12, 2024	●
Secret Shopper Program	Stanley Green	44%	Jun 7, 2023	Jul 8, 2024	●
Product Line X799 Testing	Lisa Quinn	52%	Jun 15, 2023	Sep 22, 2024	●

NAME	STATUS
Customer Survey Results / Satisfaction Score	
Partner Survey Results / Satisfaction Score	●
Market Share	●
Income through partners	●

NAME	STATUS
Increased competition	
Cost of raw materials	●
Cost of electricity	●

INTERNAL PROCESS

NAME	STATUS	TREND
Improve Account Management	●	↗
Deliver Continuous Improvement	●	→
Improve Cost Control	●	↗
Improve Process Quality	●	→

NAME	RESPONSIBLE	PROGRESS	START DATE	END DATE	STATUS
Digitalization of operating processes					
Safety measures audit	Lucy Frank	12%	Jan 24, 2023	Aug 18, 2024	●
Paper waste elimination initiative	Adam Clark	36%	May 12, 2023	Sep 28, 2024	●
Workflow automation initiative	Betsey Hills	78%	Apr 8, 2023	Oct 24, 2024	●

NAME	STATUS
Increased effectiveness	
Man hours saved	●
Production growth	●
Total recordable injuries	●

NAME	STATUS
Operational Risk	
Change management	●
Insufficient time for training	●
Security breach	●

LEARNING & GROWTH

NAME	STATUS	TREND
Ensure Values-driven Culture	●	↗
Ensure a Safe Working Environment	●	→
Attract & Develop the Right Talent	●	↗
Improve Technology	●	→

NAME	RESPONSIBLE	PROGRESS	START DATE	END DATE	STATUS
EDU Program Alfa					
EDU Program Beta	Tom Cole	88%	Feb 24, 2023	Sep 21, 2024	●
Employee Engagement program	Leslie Morales	64%	Mar 30, 2023	Jul 18, 2024	●
Employee Survey Q1 2023	David Walter	75%	Jun 14, 2022	Aug 24, 2024	●

NAME	STATUS
Employee Survey Results / Satisfaction Score	
Diversity Score	●
Employee Competence Score	●
Employee retention	●

NAME	STATUS
Limited number of experts	
Innovation	●
Lack of skilled resources	●
Absenteeism	●

4. GPRC Overview

Home

CORPORATER BUSINESS HQ MY PAGE

January 2024

Home

Corporater

Business-integrated GPRC System

- Executive Dashboard
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- My Page

4. GPRC Overview

Dashboard Performance Initiatives Risk Assessment Risk Treatment Overview Control Self-Assessment Risk Control Effectiveness Trends Reporting

INITIATIVES IN PROGRESS

32

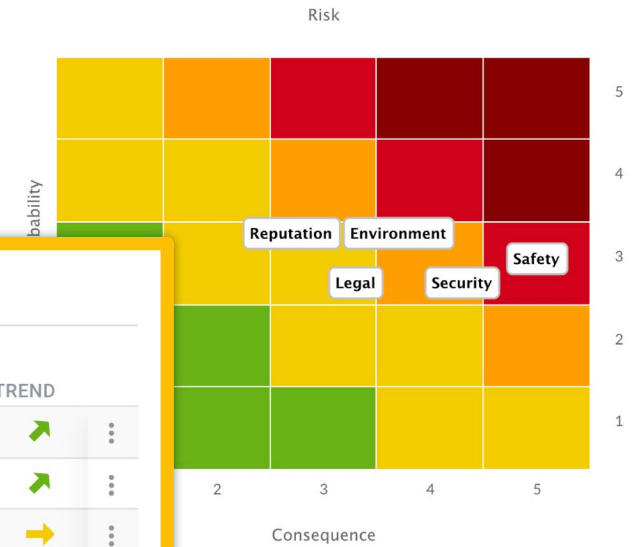
AUDITS IN PROGRESS

7

RISK TREATMENT ACTIVITIES

18

AGGREGATED RISK VIEW



COMPLIANCE EVALUATIONS IN PROGRESS PER BU



ORGANIZATIONAL ALIGNMENT

ORGANIZATION	STATUS	TREND
Finance	●	↗
Legal & Compliance	●	↗
Regions	◆	→
Human Resources	◆	↗
IT	◆	↗
Process Improvement	■	↘

5. Technology that can support you on your journey



Business Management Platform



Where does **AI** fit
into all this?

AI is Not New

1956 Dartmouth Conference: The Founding Fathers of AI



John MacCarthy



Marvin Minsky



Claude Shannon



Ray Solomonoff



Alan Newell



Herbert Simon



Arthur Samuel



Oliver Selfridge



Nathaniel Rochester



Trenchard More

FIRST USE OF THE TERM "ARTIFICIAL INTELLIGENCE"

FOUNDING OF ARTIFICIAL INTELLIGENCE AS A RESEARCH DISCIPLINE

"To proceed on the basis of the conjecture that every aspect of learning or any other feature of intelligence can in principle be so precisely described that a machine can be made to simulate it."

A Proposal for the DARTMOUTH SUMMER RESEARCH PROJECT ON ARTIFICIAL INTELLIGENCE

June 17 - Aug. 16

We propose that a 2 month, 10 man study of artificial intelligence be carried out during the summer of 1956 at Dartmouth College in Hanover, New Hampshire. The study is to proceed on the basis of the conjecture that every aspect of learning or any other feature of intelligence can in principle be so precisely described that a machine can be made to simulate it. An attempt will be made to find how to make machines use language, form abstractions and concepts, solve kinds of problems now reserved for humans, and improve themselves. We think that a significant advance can be made in one or more of these problems if a carefully selected group of scientists work on it together for a summer.

The following are some aspects of the artificial intelligence problem:

1) Automatic Computers

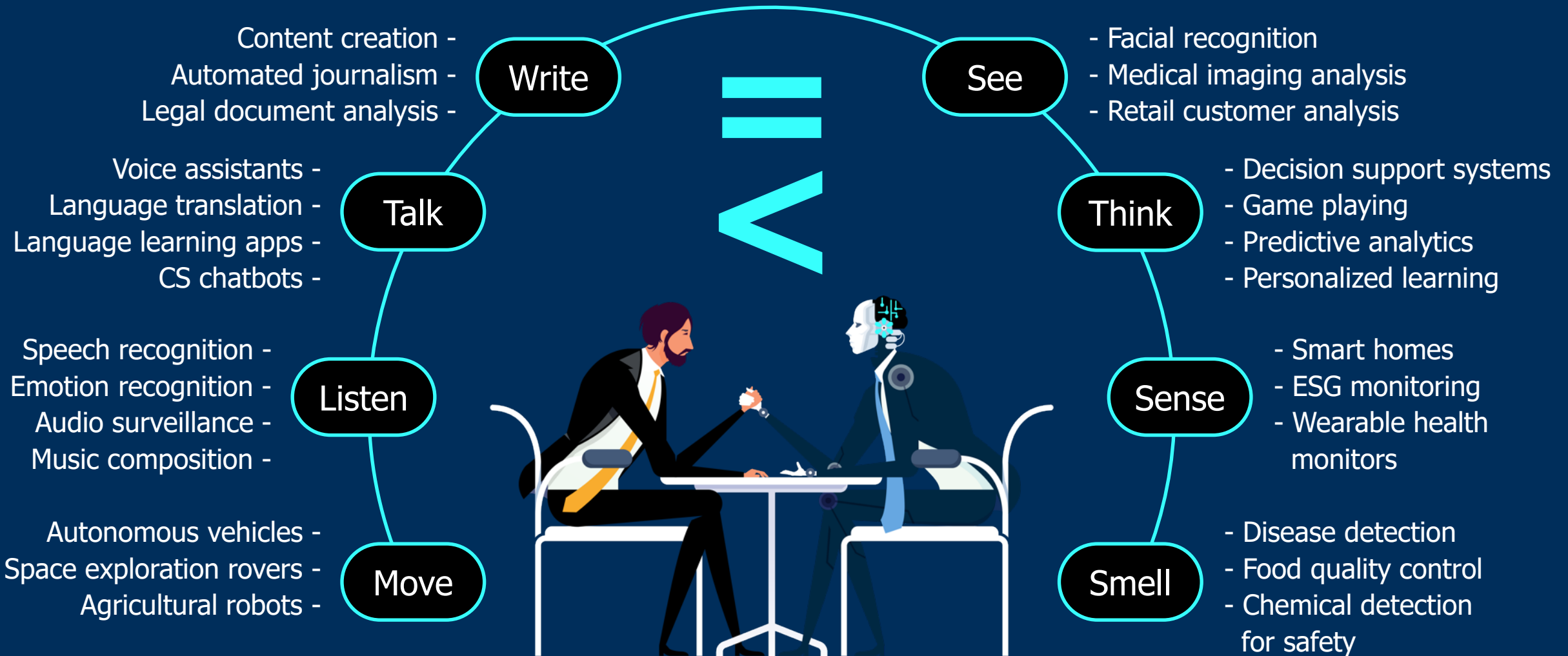
If a machine can do a job, then an automatic calculator can be programmed to simulate the machine. The speeds and memory capacities of present computers may be insufficient to simulate many of the higher functions of the human brain, but the major obstacle is not lack of machine capacity, but our inability to write programs taking full advantage of what we have.

2) How Can a Computer be Programmed to Use a Language

It may be speculated that a large part of human thought consists of manipulating words according to rules of reasoning

The Aim of AI

The aim of AI is to become equal or better than humans.

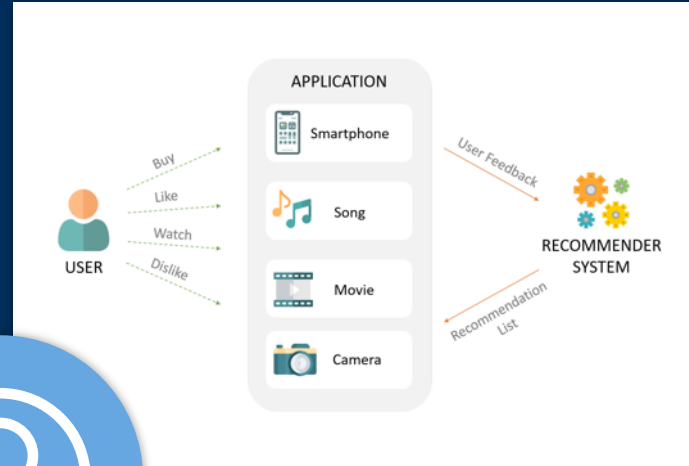
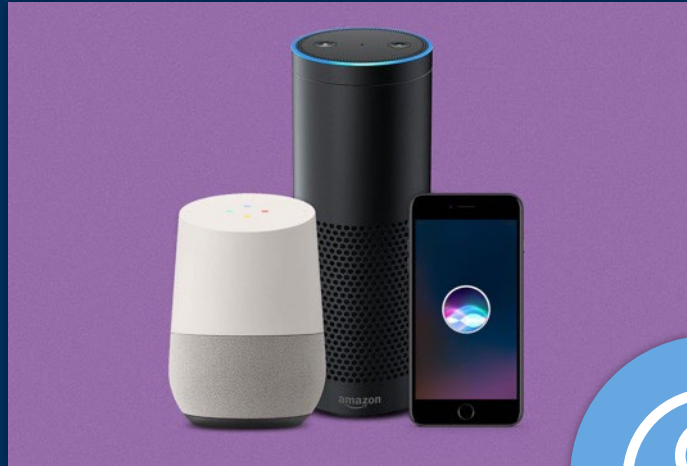


AI is now all around us

Integrated into our daily lives

Smart Assistants

E.g., Siri (Apple), Alexa (Amazon), Google Assistant, and Cortana (Microsoft) use AI to understand voice commands, answer questions, perform tasks, and control smart home device.



Recommendation Systems

E.g., platforms such as Netflix, Amazon, Spotify, and YouTube employ AI algorithms to suggest personalized content, such as movies, products, music, and videos, based on user preferences and behaviors.

Autonomous Vehicles

E.g., companies such as Tesla, Waymo (Alphabet), and Uber are developing AI-powered systems that perceive surroundings, navigate routes, and make driving decisions.



Advanced Analytics

AI and machine learning are used extensively in data analysis across industries. E.g., in finance, AI algorithms help detect fraud, predict market trends, and optimize investment strategies.

AI is now all around us

Integrated into our daily life

Computer Vision

AI-driven computer vision technologies are employed in facial recognition systems, object detection in security cameras, augmented reality applications, quality control in manufacturing, and medical imaging analysis.



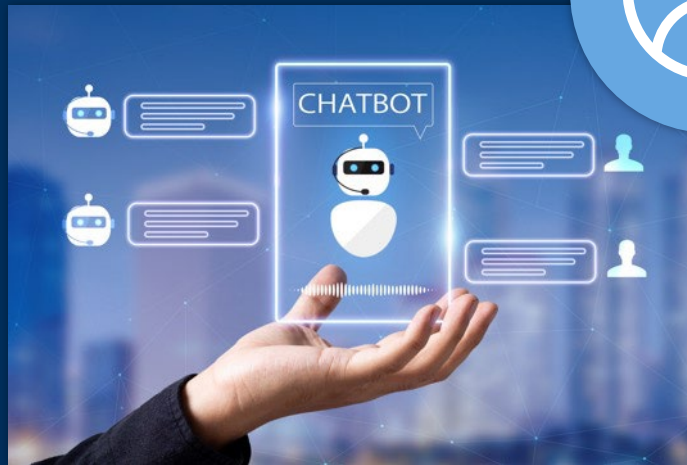
Smart Home Devices

AI is integrated into devices such as smart thermostats (e.g., Nest), smart appliances, lighting systems, and security cameras, enabling automation and remote control based on user behavior and preferences.



Customer Service Chatbots

AI-powered chatbots use natural language processing to understand and respond to user queries, providing quick and efficient assistance 24/7 without the need for human intervention in every interaction.



Natural Language Processing (NLP) Applications

NLP, a subset of AI, powers language-based applications such as language translation tools (Google Translate), sentiment analysis in social media monitoring, and voice recognition technologies.

Integrating AI into Business Operations

For organizations, AI integration may often feel overwhelming.
How do we do it? Where do we start?



Integrating AI into Business Operations

There is also fear and resistance



Employee

EXPECTATION

General Fear:
AI is here to replace me.

REALITY

AI is here to make
me more efficient.



Organization

We will be just fine
if we do nothing.

**Organizations that embrace
AI will outperform those
that do not.**

Understanding AI

Types of Artificial Intelligence



In general, AI can be broadly categorized **based on capabilities:**

Narrow AI

Artificial Narrow Intelligence (ANI)

This type of AI is designed and trained for a specific task or set of tasks.

It operates within a limited context and doesn't possess general intelligence or understanding.

E.g.,

- Chatbots
- Chat GPT
- Virtual assistants (Siri, Alexa, and Google Assistant)
- Recommendation systems (Netflix, Amazon, Spotify)
- Autonomous vehicles
- Image or speech recognition systems.
- ++

General AI

Artificial General Intelligence (AGI)

AGI, or Strong AI, refers to AI systems with generalized human cognitive abilities.

These systems would understand, learn, and apply knowledge across different domains, similar to human intelligence.

They can perform a wide range of tasks, learn from experiences, and adapt to new situations.

AGI hasn't been achieved yet and remains a theoretical concept.

DOESN'T EXIST YET

Super AI

Superintelligent AI

This is a hypothetical form of AI that surpasses human intelligence across all domains and activities.

It represents a level of intelligence that could potentially outperform humans in every aspect.

There's ongoing debate and speculation about the implications and feasibility of achieving superintelligent AI.

DOESN'T EXIST YET

Additionally, AI can also be categorized **based on functionalities:**



Reactive Machines

These AI systems operate based on predefined algorithms and do not form memories or learn from experiences.

They react to specific inputs but do not retain information from past interactions.

E.g., Deep Blue (IBM's Chess-Playing Computer)

Limited Memory AI

AI systems that are designed and trained for specific tasks and do not possess the broad range of cognitive abilities found in humans.

E.g., Chat GPT, virtual assistants (Siri, Alexa), chatbots, recommendation systems (Netflix, Amazon, Spotify), autonomous vehicles, image recognition systems

Theory of Mind AI

This category involves AI systems that can understand, interpret, and respond to human emotions, beliefs, and intentions.

This level of AI doesn't exist yet but is an area of active research.

DOESN'T EXIST YET

Self-aware AI

This is a theoretical level of AI where machines possess consciousness and self-awareness, similar to human beings.

This level of AI is purely hypothetical and remains a subject of philosophical debate.

DOESN'T EXIST YET

Integrating AI

With Business Management Solutions

AI Plug-in Framework

- output -

Concept: Review and accept or reject **results** from the AI query.

- Web-based
- Allows users to accept or reject recommendations

This use case shows integration with ChatGPT as an example. Other AI systems may also be used.

The screenshot shows a web application interface for 'Risk AI Query'. At the top, there is a navigation bar with 'CHICKEN FARM' and 'MY RESPONSIBILITIES' tabs, a search bar, and a date selector for 'November 2023'. The main content area is titled 'Risk AI Query' and has two tabs: 'Result' (selected) and 'Status'. Below the tabs, there are two input fields: 'THREAT' with the value 'Hardware failure' and 'FRAMEWORK' with the value 'ISO 27001:2013'. A blue 'Query' button is positioned below these fields. A message states 'The query can take several seconds, please be patient.' Below this is a 'RESULT' section containing a table with columns for 'NAME', 'DESCRIPTION', and 'CREATED'. The table lists eight risk categories, each with a checkbox, a description, and a creation timestamp. At the bottom right of the table, there are 'Accept' and 'Reject' buttons.

<input type="checkbox"/>	NAME	DESCRIPTION	CREATED
<input type="checkbox"/>	Data Governance	Implement a data governance program to ensure appropriate handling, storage, and protection of sensitive data. Framework: Data Governance	Nov 21, 2023, 11:54:43 AM
<input type="checkbox"/>	Privacy Controls	Apply privacy controls to AI systems to protect the privacy of individuals and comply with relevant regulations. Framework: Privacy Controls	Nov 21, 2023, 11:54:43 AM
<input type="checkbox"/>	Bias Detection and Mitigation	Implement mechanisms to detect and mitigate biases in AI systems to ensure fairness and non-discrimination. Framework: Bias Detection and Mitigation	Nov 21, 2023, 11:54:43 AM
<input type="checkbox"/>	Model Explainability	Develop techniques for model explainability to enhance transparency and understandability of AI systems. Framework: Model Explainability	Nov 21, 2023, 11:54:43 AM
<input type="checkbox"/>	Algorithmic Auditing	Conduct regular algorithmic audits to evaluate the performance and impact of AI systems. Framework: Algorithmic Auditing	Nov 21, 2023, 11:54:43 AM
<input type="checkbox"/>	Adversarial Robustness	Implement measures to enhance the robustness of AI systems against adversarial attacks and manipulations. Framework: Adversarial Robustness	Nov 21, 2023, 11:54:43 AM
<input type="checkbox"/>	Ethical Guidelines	Establish and adhere to ethical guidelines for the development and deployment of AI systems. Framework: Ethical Guidelines	Nov 21, 2023, 11:54:43 AM

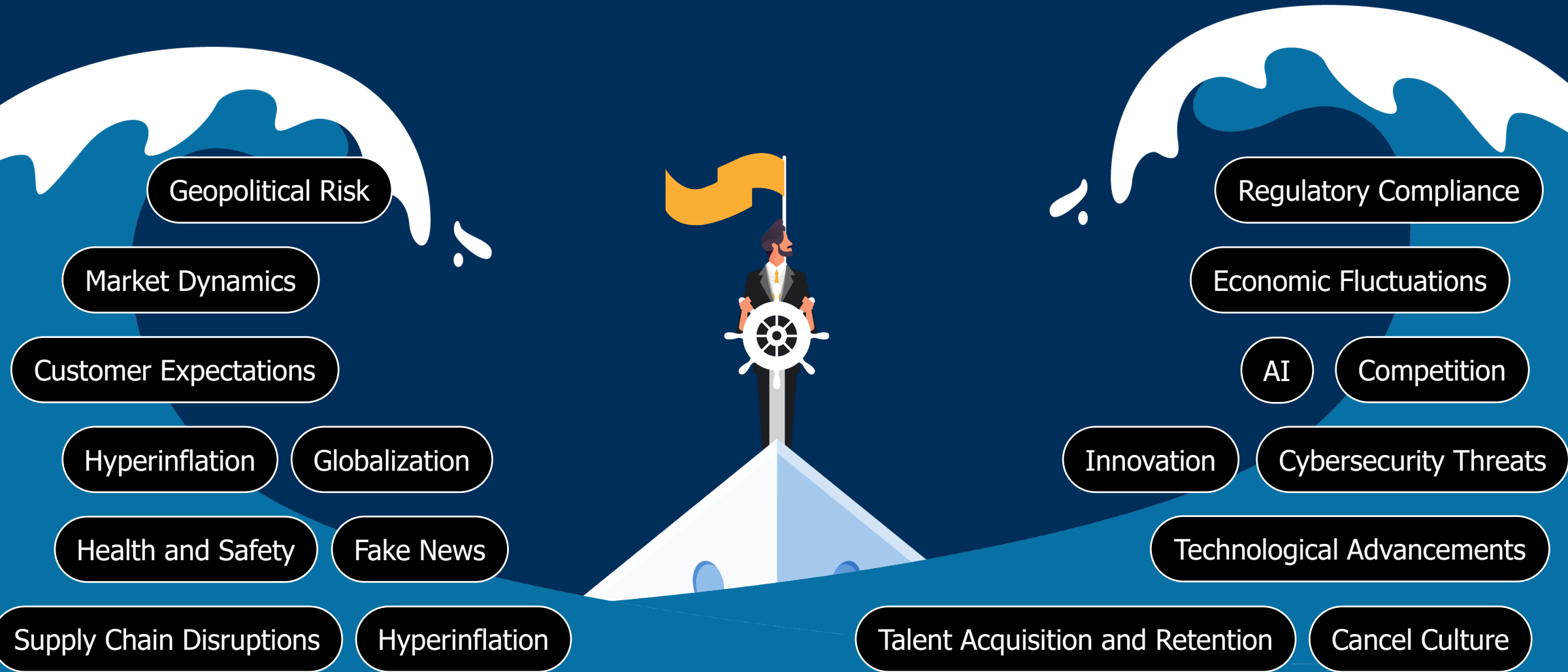
True Story


- 2023 -

Stavanger, Norway



Navigating Business Challenges






**With the right people,
strategy, and G[P]RC
technology, you can keep**

- your boat -

**prepared for the unexpected
and on course towards
achieving strategic
excellence.**



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technology, you can keep**

- your organization -

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excellence.**

Thank you

Tor Inge Vasshus

Founder & CEO

