CASE STUDY

Gwinnett County drives performance improvement with Corporater

Gwinnett County, located in Atlanta, Georgia, is one of America's fastest-growing counties and now one of the nation's most diverse.

Gwinnett County government provides its residents with various services, including business services, children and family services, housing and property services, motor vehicle services, voter registration, and other.

The Challenge

CORPORATER

Objectives, KPIs, and Strategy Management

The leadership at Gwinnett County wanted to take an innovative approach in defining and managing performance. This required blending traditional performance assessment practices with continuous improvement methodologies. To this end, the county created a performance analysis division in 2006. At the time, county departments applied multiple industry and county-specific metrics, but there was no single, consistent method for communicating overall performance.

The county's leadership team understood that performance was more than utilizing resources to get things accomplished. They sought to answer the question of how to enhance performance on a continuous basis and communicate that story to everyone.

The Solution

Corporater Business Management Platform

Gwinnett County needed more than a product to track performance metrics. They needed a comprehensive performance management system that would enable them define and align strategic objectives and initiatives with relevant Key Performance Indicators (KPIs) and cascade these through the organization.

The Corporater Business Management Platform stood apart by demonstrating true commitment to the Balanced Scorecard methodology. Corporater also offered a mutually beneficial partnership that the county knew would be essential to the program's success.



Customer Name Gwinnett County

Industry Government

Company Size 4,300+ employees

Geography Atlanta, GA | USA

Corporater Solutions Used Performance Management

"Corporater's entire team, from the technical experts to the executive leadership, has been instrumental in the successful deployment of our program. The entire leadership team has personalized our business relationship by demonstrating how much they want us to succeed at the Gwinnett County Balanced Scorecard initiative."

BSC Group Gwinnett County

Corporater Case Study - Gwinnett County

Corporater Business Management Platform at Gwinnett County

At Gwinnett County, the administration, information management team, and end-users trained to become experts in the system and found it to be user-friendly. With minimal technical expertise, they can now perform routine system updates on their own.

Corporater consultants also helped them refine the objectives and KPIs measured in their scorecards. Twelve scorecards are in place for more than 30 users across 13 departments:

- Community Service
- Planning and Development
- Financial Services
- Transportation
- Information Technology
- Law
- County Administrator

- Support Services
- Human Resources
- Corrections
- Police
- Water Services
- Fire and Emergency Services

The Corporater team from the technical experts working with county IT staff to Corporater's executive leadership — has been instrumental in the successful deployment of the program.

The county has been impressed with how Corporater has responded to ideas from county management, encouraged product improvement input ideas from the customer base, and helped them effectively share scorecard data.

Results

The implementation of Corporater at Gwinnett County led to:

Greater Transparency

Gwinnett County has been able to transparently demonstrate the program it has built on the Corporater Business Management Platform. For example, the Balanced Scorecard was a central topic at the Board of Commissioners' Retreat, a forum where county leaders, elected officials, and the media learned about the program. The long-term objective is to make the system more visible to all citizens online.

Greater Accountability

The Corporater Business Management Platform has raised the performance bar for the county team. Continuous improvement commitments are now defined and regularly communicated in monthly director meetings with executive leadership. This information is used not only to gauge overall progress, but as a part of leadership performance appraisals.



Increased Efficiency

Gwinnett County uses more than 800 strategic initiatives across the 59 groups using the system. These are detailed in the system, allowing individuals to understand how they contribute to successfully in meeting outcomes.



About Corporater

Corporater is a global software company that enables medium and large organizations worldwide to manage their business with integrated software solutions for governance, performance, risk, and compliance built on a single platform. www.corporater.com